

Constructing Excellence Midlands Construction Summit

Tuesday 15th October 2024 Villa Park, Birmingham #CEMSummit24





Agenda

- Welcome Uma Shanker, Chair CE Midlands
- Keynote Address Richard Parker, Mayor of the West Midlands
- The economy 100 days after the election Max Wilkes, Atkins Realis
- Carbon Accounting:
 - Nigel Tonks, Arup
 - Rebecca Clayton, PwC
- Building Safety Julie Bell-Barker, City of Wolverhampton Council
- A word from our sponsor Kevin Blunden, Acivico
- Panel Session:
 - Adrian Speller, Speller Metcalfe
 - Ian Tipton, Stride Treglown
 - Andrew Shepherd, Ibstock Futures
 - Darren Bramley, Birmingham Airport
- Launch of CE Midlands Social Value Theme Group Sue Woollett & Natasha Heritage, Stepnell

W: cemidlands.org

Trevor Steven in Conversation with Andrew Carpenter





Chairman's Welcome Uma Shanker





Keynote Address Richard Parker Mayor of the West Midlands





Max Wilkes Atkins Realis

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CONSULTING EXCELLENCE ECONOMIC BRIEFING

MAX WILKES

CONSTRUCTION & COST INTELLIGENCE LEAD

SEPTEMBER 2024

Scan Me



4Q2024 AtkinsRealis Construction
Intelligence Report



Topics

Manifesto Promises

Economic Situation

Construction Outlook

Cost Drivers & Forecast

Look at West Midlands



Manifesto Promises

Long term plans

Drive growth in manufacturing and services sectors,

Unlock investment

Break down barriers to regional growth **Drive forward net zero and clean power by 2030**





Manifesto Promises

Headline - 1.5m New Houses

Planning Reforms

National Wealth Fund

Government Intervention – wind farms



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Economic Considerations

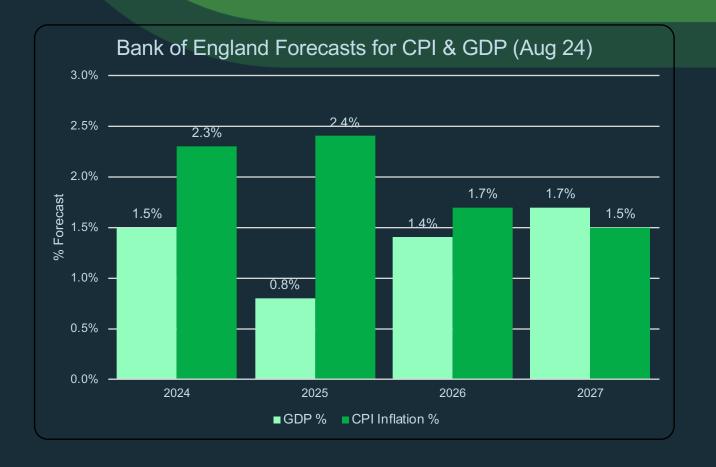
Consumer Price Inflation

BofE focus on deflationary measures

Start of interest rate cuts

Don't expect 2008-21 level

GDP



Economic Considerations

Recovery private investment led

Housing sector importance

Infrastructure Strategy

Government spending limits





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Government Investment Changing?

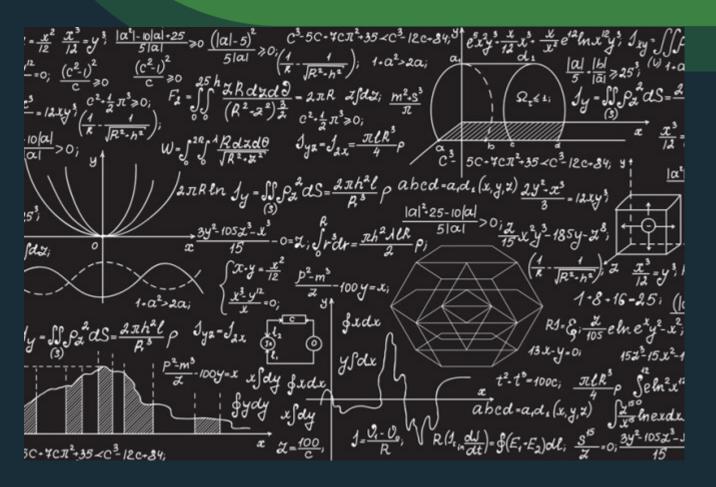
Office for Budget Responsibility

Discussion paper No.5 **Public investment and potential output**

Neetha Suresh Rachel Ghaw, Ronnie Obeng-Osei and Tom Wickstead August 2024



Government Investment Changing?



Construction Outlook

Reflect on ISG failure

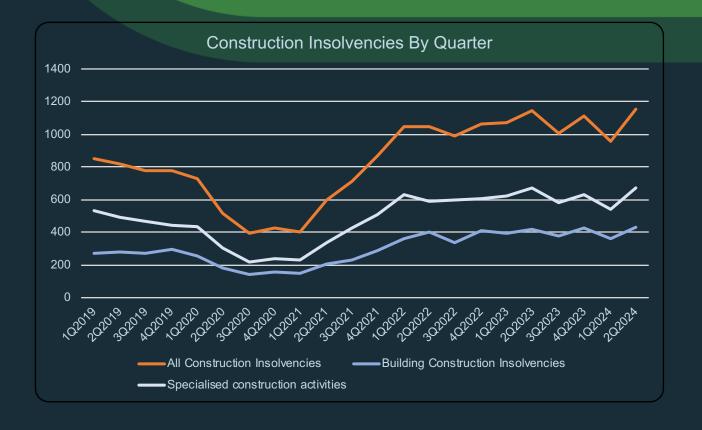
Risks remain

Insolvencies

Insurances

Incomplete design

Labour shortages





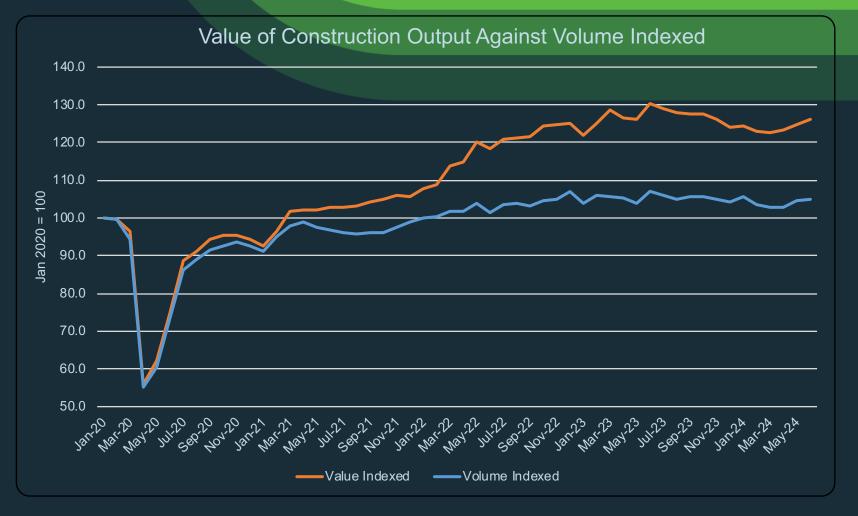
Construction Outlook

New orders rose in 1H24

Output expected to rise on average

3% in 2025

4% in 2026





Cost Drivers

ONS Output Index (OPI)

Materials

Labour

Allowance for OH&P

Materials

Peaked in 2022

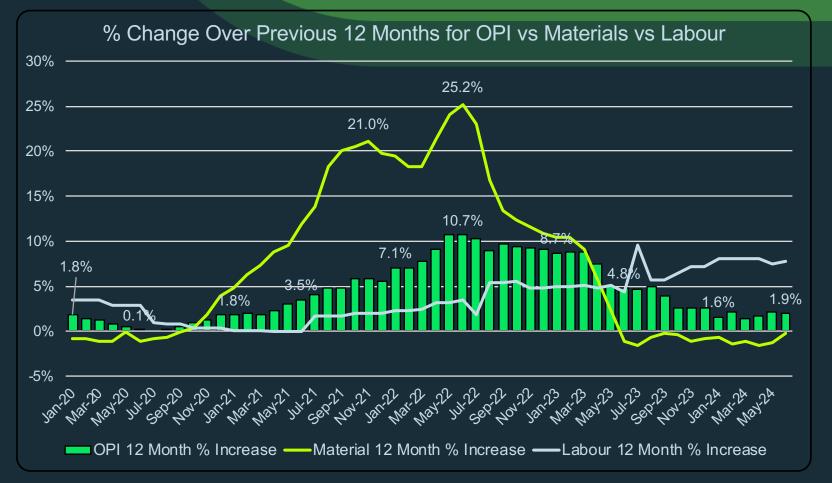
Availability

New Orders > cost increases

Labour

Driven by CPI

Skills Shortages



Construction Forecast

BCIS generally higher than consultants' forecasts



Focus on West Midlands

Hot Spot

HS2

Benefitting from Local Authority levelling up

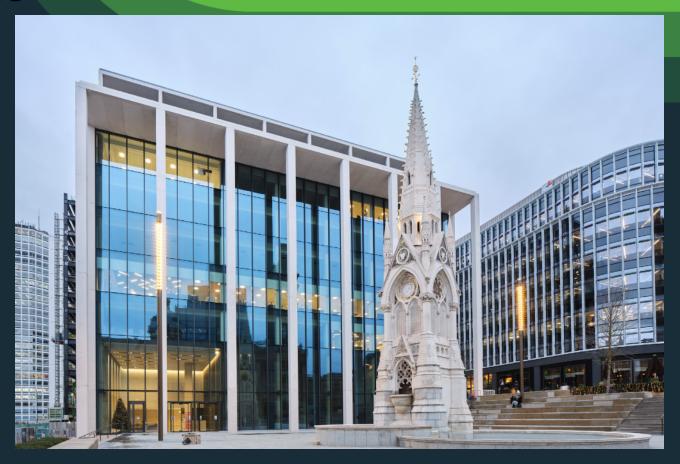
Rapid planning - Peddimore

Office Development

Build to Rent

Moving out to commuter towns

Pulling resources from adjacent areas





Focus on East Midlands

More local control

Mini Nuclear reactors at Rolls Royce Derby

Radcliffe Power Station

Office Development

Build to Rent









Nigel Tonks Arup

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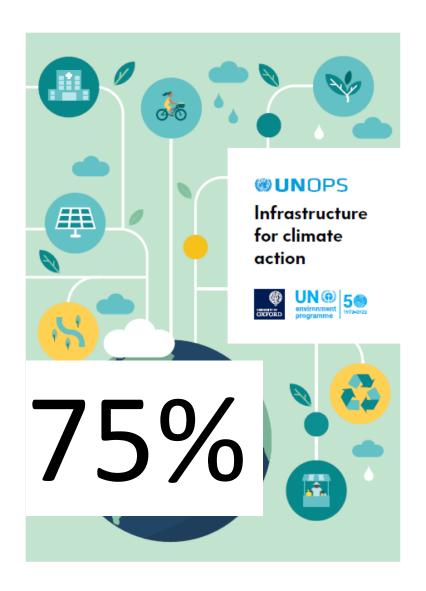
Integrating Carbon and Cost

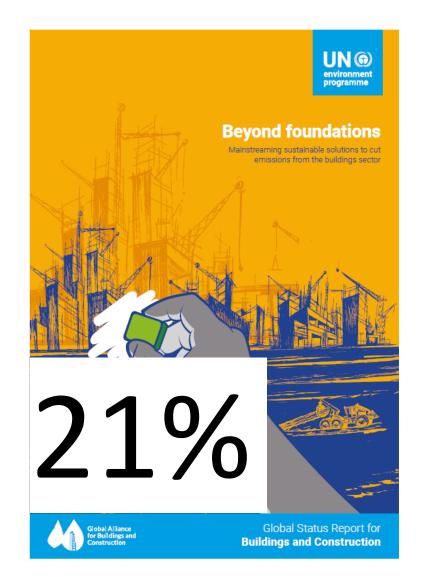
Counting Carbon



Nigel Tonks

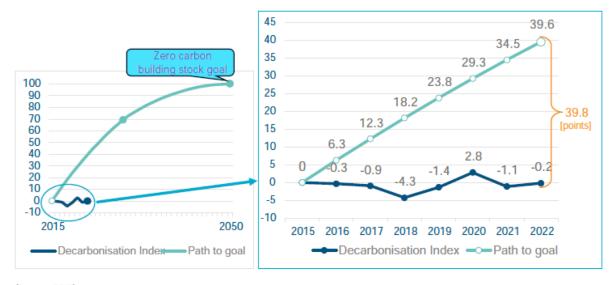




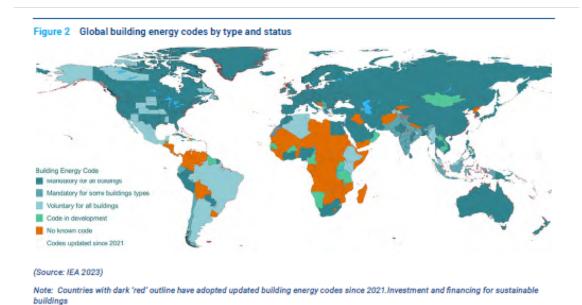


Progress of Buildings

BPIE Global Building Status Report 2023



(Source: BPIE)





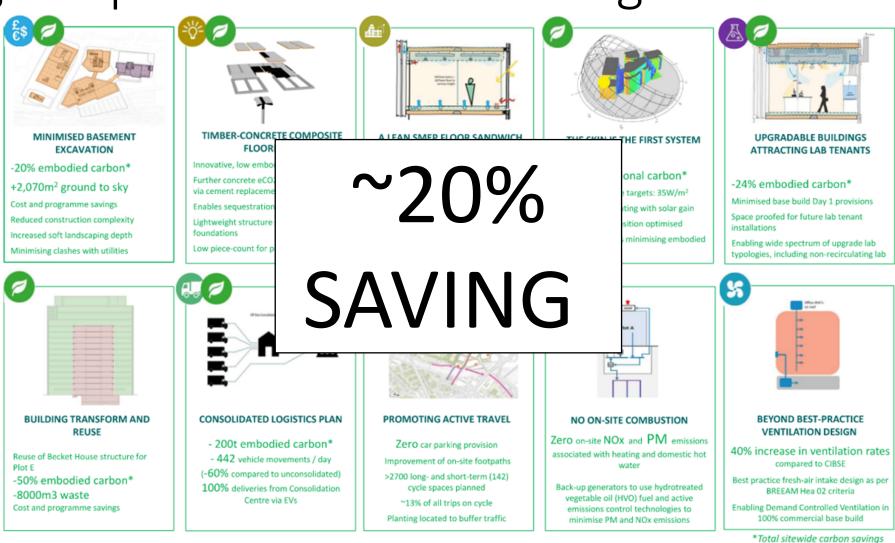
BUILT ENVIRONMENT BREAKTHROUGH



For a zero-emission, efficient, and resilient built environment for everyone, everywhere

100% of projects completed in 2030 or after are net zero carbon in operation (with >40% reduction in embodied carbon

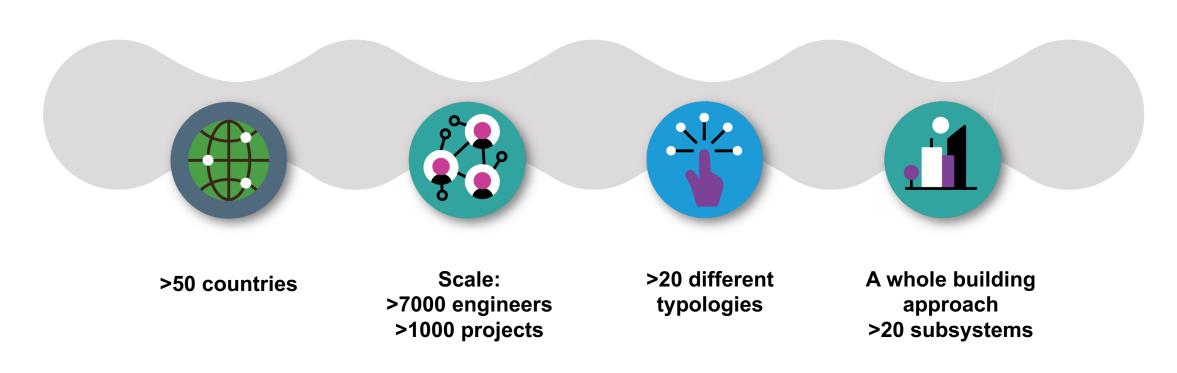
High Impact Reduction Strategies





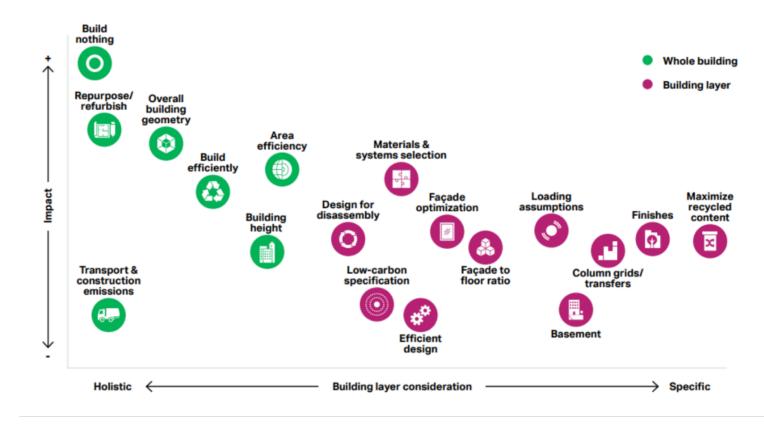
2021 - Assess WLC across all our Buildings

An urgently needed unified approach for systemic change



ARUP Zero Global Data Set NORTH ASIA **AMERICA** Atlantic Ocean **AFRICA** SOUTH AMERICA Indian 1400+ AUSTRALIA Ocean **Assets**





High Impact Reduction Strategies

Department for Levelling Up, Housing and Communities, "Measurement and Reduction of Embodied Carbon in New Buildings", research 2023 by eunomia Alinea ARUP

Arup Carbon Tracking Platform



Harmonisation & Capture



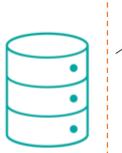
Typology Bill of Materials Systems Location Fuel Supply Refrigerants Water Use Renewables



Reference

Data

Material Carbon Factors Grid Energy Intensity Water Carbon Intensity



LCA

Assessments



Deep Storage **Carbon Emissions**

Carbon emissions for each life cycle stage and all assessment levels per asset



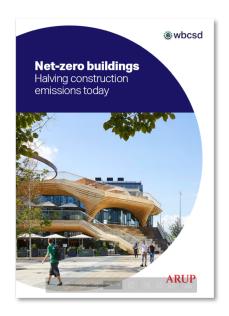
Analytics

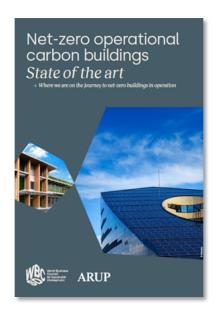
UI Analytics dashboard to extract insights from data collected

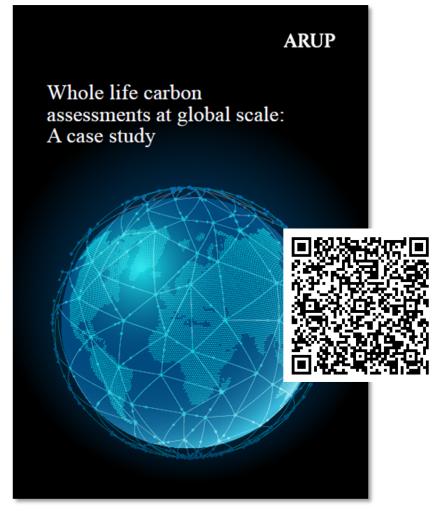
Life Cycle Carbon Guidance

Sharing Insights









https://www.arup.com/insights/whole-life-carbon-assessments-at-global-scale-a-case-study/































Agreeing Standards



























Multi-national Cooperation



- Standards
- Demand Creation
- Finance & Investments
- Research & Innovation
- Knowledge & Skills

Market Transformation Levers

Adopt life-cycle carbon thinking and assessment

Integrate carbon cost and reflect the price of products and services

Transform supply & demand dynamics to incentivise low carbon solutions

ARUP



Rebecca Clayton PwC

W: cemidlands.org



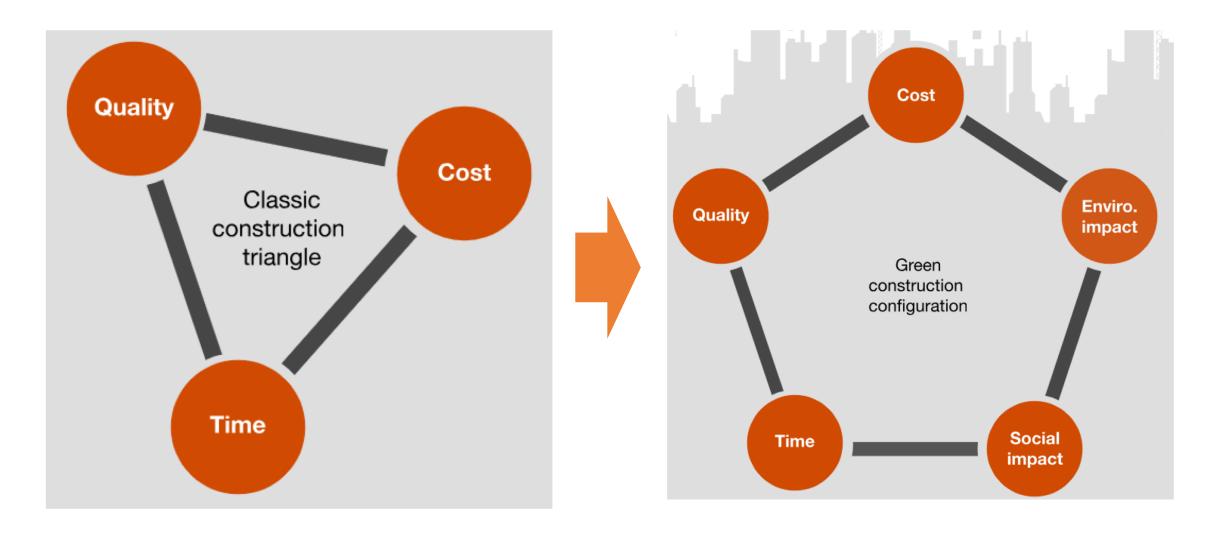
Currency of Carbon

Rebecca Clayton
July 2024





The calculus for construction is becoming more complex



Despite the level of emissions, investment in decarbonising technologies for construction is significantly lagging

Much has been done to reduce the built environment's operational carbon, but there's been relatively little done to tackle the embodied carbon in construction

Investment in decarbonising technologies for construction is significantly lagging behind other sectors such as mobility and energy

The complexity and scale of technological advancement that is required is huge

Investors and businesses do not currently have the certainty in the future path to commit to these investments

The Currency of Carbon...a complex landscape

Carbon prices need to rise if the world is to reach net zero.. But how do we measure the cost and price of carbon to give businesses and investors the certainty they need?

Carbon market

- Trading of carbon credits/allowances
- Self-perpetuating emissions reduction tool
- Market currently fragmented

Carbon Border Adjustment Mechanism (CBAM)

- Tax on carbon intensive imports
- Protects local, lower-carbon goods
- Vulnerable to changing government policies

EU Emissions Trading System (ETS)

- Trading of government issued emissions permits
- Vulnerable to changing government policies

Green grants and incentives

- Range from tax credits to green grants & incentives
- Available at national and regional levels
- Vulnerable to changing government priorities

Acknowledging carbon prices will continue to rise, here are 4

steps companies can take to manage their carbon COStS...





Turn exposure into opportunity



n ahead to avoid price shocks



Engage Investors

Collect useful, actionable emissions data (c.80% of supply chain emissions often come from c.20% of purchases)

Determine how carbon prices apply to different types of emissions

Consider green incentives available to fund clean-energy investments.

Think about helping suppliers reduce their carbon costs.

Examine your company's carbon costs under future price scenarios

Integrate rising carbon prices in your enterprise risk management and capital investment assessment processes

Engage with investors to understand how they incorporate carbon-related risks into their analyses and valuations

Other useful resources...

Science Based Targets initiative (or SBTI) guidance for the buildings sector

Alongside the SBTI, PwC have developed guidance on emissions accounting, target-setting and reporting to help companies in the buildings sector set ambitious near and long-term emissions reductions targets.

Circularity in Construction

Practical thought leadership on on how circular business models are being used in the construction industry to tackle embodied emissions

Wrap-up

- "We need to work together now to build a more productive and sustainable value chain
- we can't let the perfect be the enemy of the good."



Julie Bell-Barker City of Wolverhampton Council



CEM Building Safety & Compliance Forum Group



The Building Safety Act Best Practice Guides

- 1. Building Safety Forum Group Aims, Objects and Outputs
- 2. The Building Safety Act 2022
- 3. Best Practice Briefing Notes
- Client Key Duties
- Seeking Building Control Approval
- Implications of the Building Safety Act During Early Stages of Land Development
- Principal Contractor Meeting Building Safety Act Requirements
- Designers Key Duties (Architects, Engineers etc)
- Quality Management in Construction

4. Summary



Building Safety Forum Group

Through the Construction Excellence Midlands Group umbrella, the CEM Building Safety forum group meets quarterly to **debate**, **collaborate**, **share knowledge and produce best practice guidance** on building safety and compliance in the construction industry.

The group's experience and knowledge is diverse across all professional sectors of the industry, from academics, clients, contractors, through to designers and Building Control inspectors.

By the end of 2024 we aim to publish six separate best practice guidance notes on the Building Safety Act Secondary Legislation.

The focus is on the key duty holders together with quality management to ensure compliance with the Building Safety Act, but more importantly ensuring we design and construct safe buildings.





Latham Report 1994 – **Constructing the Team**, described industry as *'ineffective, adversarial, fragmented and incapable of delivering for its customers'*.

Egan Report 1998 – **Rethinking Construction**, 'the industry as a whole is under achieving'

Professor John Cole Report 2017 –Independent Inquiry into the Construction of Edinburgh Schools. The report was damming and had over 40 recommendations.

Hackitt Report May 2018 – the current system of building regulations and fire safety is not fit for purpose'

Building Safety Act 2022 –Laying out the pillars of the biggest reform of building safety regulation since the introduction of the 1984 Building Act.

Building Safety Act 2022

The overriding objective of the Building Safety Act 2022 is to promote competence and accountability within the construction industry.

While the implications for the construction industry are wide ranging the best practice guidance notes produced by the CEM Building Safety Forum Group focus on duty holders together with key quality management drivers.



Six Best Practice Guidance Papers

1. Client Key Duties (published)

This guidance note focuses on 4 key areas.

- a. Client responsibilities & failure not to comply (ignorance is no defence for non-compliance)
- b. Client appointments and Project team competencies. Some clients still regard the Building Regulations PD duties (BRPD) as an extension of the already established CDM PD duties, when they are not.
- c. Construction project & building life cycle record information (Golden Thread, comprehensive, accurate information).
- d. Building Occupation (quality sign off assurance, defects, warranties, compliance and services)

Constructing Excellence Midlands

Julie Bell-Barke February 2024

Building Safety Act Client Duties

Clent commissioning of Construction projects has always been fraught with risk, whether that stought challenges, programme overmans or qualify and compliance issues, to name but a few. Clentains authorized control to the Building Safety Act, the quastion is how does this impact on Client's who commission construction projects, what is the true cost, and will the man and the water has few.

Following the Granfell Tower traggedy and the inability for the construction industry to regulate fast the new Balding Safety Act 2022 has created three new bodies. The new Doctions and the Balding Safety Fleg Jaffor of Notices and the Safety Safety Fleg Jaffor of Construction Products and the New Homes Ornbudsman, these have been pain place to errare oversight of an owing time appositionally for Higher-Hisk Baldings (HHSI).

Higher-Risk Buildings (HRB) are defined as buildings with at least two residential units, care homes, and hospitals which are at least 18 metres in height or have at least 7 storeys.

The newregime has set up a framework of competencies and responsibilities to ensu the building sife cycle, from construction, refurbishment and management is fully monitored with building safety and accountability at its hoset.

Under the framework of competencies newdufies holders have been established. (Send, Phriopal Designer (PD) and Phriople Contractor (PD), who will all need to work closely with the Dubling Sastely Ploguistor and the Accountable Person. Clientes should already be familiar with these duty holders they are already set out in the Construction (Design and Management) Regulations 201 (CDM Regulations).

It is important to note that the new responsibilities (duty holders) imposed by the Building Safety Actrelate to all construction projects, not just the design and development CDM responsibilities and obligations. It is possible for a duty holder to hold m

It is possible for a duty holder than one role provided they had competencies, capabilities, no resources to carry out those my view is that they are best ke

when the properties of the project learn, with each party ordy assuming responsibility to the area of the works that the third appeals of the works that the properties of the properties of the properties which the pr

The Client isodifinedes an inclinida. or organization for whom the project is being developed, they will dimately be commissioning the work and be responsible for ensuring that the requirements of the Building Sately Act are satisfied. It is important to understant that the Client this disce cannot be subcontracted to the think of the participation of the client the participation of the Building Sately Act Sately Sate

The Client has the responsibility to ensusulable arrangements savin place to properly plane g. sufficient time, menage e.g. sufficient time, menage e.g. sufficient resource and monitor the project. This menamenerus in plane glied holdens are appointed for the project, when the right competencies and capabilities the work you are commissioning them undertakes. Allocating sufficient time to project is amust together with establishing today and the country allocating sufficient time to the project is amust together with establishing today and the country allocating sufficient with establishing with commissioning them.

The golden thread of information cannot underestimated, the Client needs to ensu e designer and contractor involved with the oject and ensure that all "As Built' information scelved from the Principal Contractor. curate detailed O&M information is key in epingrecords of the building labric and sale aintenance of the building.

Anoverting objective of the Building Stelly Arie Ist promote competence and accounts Billy within the construction including Linder the BSRA apart Immy only by appointed as IPD and/or Powhere they are competent and the BSR will seek evidence competent and the BSR will seek evidence including high data as to how competence is established and main taken of herbellon to HBRs. the Older mail a sharing advantage of the HBRs in the Older mail a sharing advantage in that they are satisfied the PDP Chipry other previous carrying out work are competent to

Assuch it swital the Client understand that any purity intendity to believe the tracket of Principal Designer and of Principal contractor is not only competent but is also lable to evidence this. White Competence is not defined in a prescriptive lest, a new subset Publicity Available Standards (PAS 687-12022 and PAS 687-22022) has been published, understanding out competence requirements for PDs and PDs without will assist Clients with her suring that Teams common to a survey of the tracket and the suring that Teams common the suring that Teams common the tracket and the suring teams of the tracket and the suring teams of the suring teams of the suring teams of the suring suring

The obligations on the new duty hole are intended to improve occordinate collaborationand promote occurrent to ensure complete to ensure t

> Failure to comply with these duties could has an umber of repercussions, ranging from the injection of amplication for building control approval (resulting in delays and additional costs to aproject) through to the inability to secure abuilding control completion certificate (meaning that the building cannot be handed over for occupation). Individual duly holders could also lace significant tines and for the risk of impressionment.

Best Practice Guides

2. Seeking Building Control Approval (published)

This guidance note focuses on four key areas.

- a. Duty holder declarations.
- b. Registered Building Control Approvers
- c. Registered Building Inspectors
- d. New regime for Higher-Risk Buildings (HRB's)



- 3. Implications of the Building Safety Act During Early Stages of Land Development This guidance note focuses on 4 key areas.
- a. Key Provisions of the Building Safety Act
- b. Implications for Land Development
- c. Procurement Strategy
- d. The Project Team
- **4. Principal Contractor Meeting Building Safety Act Requirements** This guidance note focuses on 4 key areas.
- a. Evidencing competency and training
- b. Early engagement at project-specific level
- c. The Golden Thread, digital systems to capture and evidence installation quality as the build progresses
- d. Managing building quality
- 5. Designers Key Duties (Architect/Engineers) -TBC
- 6. Quality Management in Construction -TBC







Summary

- Emphasis on building quality, compliance and safety.
- Drive cultural change, collaboration is key.
- Increase competence, accountability & responsibility across the project.
- Information Management The 'Golden Thread' (building records & evidenced based compliance).





Kevin Blunden Acivico Group





Where are we now?



- The Grenfell Tower Fire
- Dame Judith Hackitt Report
- Building Safety Act 2022
- Changes to Building Regulations
- Grenfell Inquiry Report

Our Expertise

- Those working in Building Control are one of the first professions to be regulated as a consequence of changes to the Building Regulations
- To work on tall, high-risk or complex buildings building control staff have to registered at the highest level as Specialist Building Inspectors
- Neither Local Authority of private sector Building Control Bodies are able to offer specific design advice as part of the Building Control process



How can we help

- Large team of expert staff, registered as Specialist Building Inspectors
- Advisory service developed to assist Designers and Contractors working on complex and high-risk buildings
- We're are able to assist in the selection and use of appropriate guidance and to provide options to demonstrate compliance at every stage of the process

What can the Building Safety Advisory service offer?

- Unparalleled expertise
- Demonstrated competence
- A trusted service with experience in developing in Birmingham
- > Professionals committed to high levels of customer service and working to codes of professional conduct
- Options
- Support
- Reassurance





Fire Safety Consultancy

Acivico – Route To Compliance Case Study



Next Steps - Contact us at New-Business@acivicogroup.co.uk

Or speak to one of our team:



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Al Robinson

Business Development Director
Al.robinson@acivicogroup.co.uk



Panel Session
Adrian Speller (Speller Metcalfe)
Ian Tipton (Stride Treglown)
Andrew Shepherd (Ibstock Futures)
Darren Bramley (Birmingham Airport)





Launch of CE Midlands Social Value Theme Group Sue Woollett & Natasha Heritage Stepnell

W: cemidlands.org





Trevor Steven in conversation with Andrew Carpenter

